

# **Assistant Director – Education**

Reports to: Service Director Grade: L2 Location: Cambridgeshire

### Job Purpose

As Assistant Director of the Council and member of the Extended Leadership Team (ELT), this role takes collective and shared responsibility for the effective leadership and corporate management of the Council's services and delivery of improved outcomes and the achievement of value for money.

Acting as a professional lead on all matters within their portfolio of responsibility, the post is responsible for a range of Council services that includes, but is not limited to:

- Education organisation and place planning
- Education capital
- Home to school transport
- Traded services
- Early Years Quality and Provision
- School Improvement
- Virtual School
- School Admissions and Attendance
- School Governance
- Education Safeguarding

#### Leadership and Collaboration

Demonstrate compassionate and inspiring leadership, whilst providing strong and motivational leadership to drive continuous improvement, efficiency savings and higher levels of satisfaction for residents of the County.

Actively understand the challenges faced by colleagues across the organisation to be able to support all ELT colleagues to deliver their objectives as well as those of the whole council and to be in a position to effectively contribute to the development and delivery of the Council's Corporate Strategy, Medium Term Financial Strategy and Workforce Plans.

Actively promote and role model the council's priorities and ways of working and the Council's values and behaviours to ensure they are delivered throughout the organisation.

Develop and implement effective communication and engagement arrangements with service users, stakeholders, communities and partnership agencies to facilitate effective relationships that drive improvements in service delivery.

Actively develop and maintain strong relationships with key external stakeholders in the public, private and community and voluntary sectors, to optimise opportunities for delivering services in partnership wherever this would generate improved outcomes, effectiveness, or efficiency.

To deputise for the Service Director as required.



#### Governance

Fully understand and uphold the Constitution, Scheme of Financial Delegation and Contract Procedure Rules of the Council and ensure that they are followed throughout the directorate as well as that effective strategy, policy and resource considerations are at the heart of decision making so that services are delivered as efficiently and effectively as possible. Support the democratic process, providing advice to elected members on the appropriate response to local, regional, national and international matters as well as the internal business of the Council.

Ensures the Council fulfils its duties in relation to standards, complaints and scrutiny, to maintains an open culture of transparency, accountability and ownership, taking responsibility for mistakes, putting them right and learning lessons for future improvement.

Act to protect and improve the overall reputation of the Council, representing the Council at appropriate local, regional and national forums and in the media, as required.

#### Innovation

Champion innovation by being open minded to new and radical ways to deliver services, actively seeking out good practice from others to learn from to develop our own service design and delivery.

Promote a culture of continuous improvement by encouraging colleagues to share ideas, take appropriate risks, and recognising innovation.

Champion and embed a performance and quality assurance culture that delivers results through rigorous open challenge, personal accountability and continuous improvement.

#### Equality, Diversity and Inclusion

Promote an organisational culture that is positive, safe, respectful and compassionate, as well as open to change and feedback enabling everyone to feel empowered and valued.

Act at all times in ways that create an inclusive environment where people can thrive and be empowered to do their best. Role model good behaviour and practice and proactively seek ways to ensure staff feel valued and develop a sense of belonging.

Demonstrate awareness of the diverse needs of our residents to inform the decisions made about the services we deliver and ensuring a robust approach to equality impact assessments and their application to employment, service delivery and policy development.

## **Role Specific Accountabilities**

The planning, review, and commissioning of mainstream educational provision for children in the 0-19 age range, including the sufficiency of early years and childcare places, according to statutory duties and based on an evidence-based, consultative approach to planning.

Strategic leadership of Education Capital Programmes and associated investment priorities.



Monitoring, developing, and implementing policies in respect of the Authority's statutory duties and any locally determined discretionary arrangements in relation to the provision of education and social care transport for children and young people. The holder is responsible for ensuring value for money in all aspects of delivery.

Leading consultation on any proposed changes to early years or school provision and engagement with key stakeholders, such as district councils and the Department for Education (DfE).

Overseeing the management of academy conversions and the establishment of new free schools in Cambridgeshire identified as necessary to meet the basic need requirements for school places. The post holder will need to work closely with, and maintain regular communication with DfE officials, including in respect of and response to new free schools approved through the government's central free school route.

# Person Specification (essential criteria)

Experience	Demonstrable and successful experience of:
	<ul> <li>Working within a large and complex organisation with comparable scope, responsibilities, budget, and resources.</li> </ul>
	<ul> <li>Delivery of public services with competing priorities and demands often outside of the Council's direct control.</li> </ul>
	<ul> <li>Delivering projects on time and within budget and outcomes.</li> </ul>
	<ul> <li>Contributing to strategic decision making, resource allocation and to policy formulation and delivery, adopting a problem-solving culture.</li> </ul>
	• Leading change and delivering creative and innovative solutions to improve the use of resources and achieve value for money across an organisation.
	<ul> <li>Establishing a strong performance culture including effective performance measures, evaluation of service quality and the improvement of service delivery to achieve the Council's objectives</li> </ul>
	<ul> <li>Leading, managing and developing employees to sustain high levels of service delivery, recognising and developing talent.</li> </ul>
	<ul> <li>Developing and nurturing positive and constructive working relationships with a wide range of customers, stakeholders and partners, maintaining a positive personal and organisational profile.</li> </ul>
	Role Specific:
	• Experience in overseeing the delivery of large-scale high value capital projects with competing priorities and multiple stakeholders.
Skills and	Ability to demonstrate:
knowledge	<ul> <li>A comprehensive understanding of the current issues and challenges facing local government as well as the statutory framework governing the sector.</li> </ul>



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	• Skills in understanding and responding to different perspectives and taking a cross-organisational approach.
	• Business acumen and the ability to focus on obtaining best value for money at all times balanced, against the difficult and sensitive challenges faced.
	• Ability to lead, develop and sustain effective team and partnership working through strong effective advocacy, influencing and negotiating skills.
	• Skills to provide creative solutions to complex problems together with high level analytical, presentational and communication skills.
	• Ability to establish and sustain positive relationships that generate confidence, ability and trust.
	<ul> <li>Highly developed influencing and negotiation skills.</li> </ul>
	<ul> <li>Understanding of the barriers to organisational and cultural change and the commitment to being a catalyst for change.</li> </ul>
	Role Specific:
	• Knowledge and understanding of the current governmental approach to free schools, academies and associated capital funding.
	• Demonstrable knowledge and understanding of project and programme management tools and methodologies, and evidence of effective and timely application.
	• Knowledge and understanding of the wider system involved in meeting the needs of children and young people with SEN and vulnerable pupils more widely; particularly, understanding key partnerships and processes involved in the system, with a strong sense of the role of the Local Authority in the system.
	• Knowledge and understanding of inclusion and removing barriers to achievement, particularly for those children and young people with additional and/or special educational needs.
Personal	Ability to demonstrate:
Effectiveness	• A clear and strong personal commitment to equality, diversity and inclusion and a track record of leading by example.
	• Evidence of leading people and services to recognise, respect and value individual needs to achieve a culture of inclusivity.
	• The political acumen and skills to develop productive working relationships with Councillors that command respect, trust and confidence.
	<ul> <li>Personal and professional credibility which commands the confidence of elected members, senior managers, staff, external partners and external stakeholders.</li> </ul>
	<ul> <li>Leadership by example with a style that empowers others and is open to question and challenge as well as a commitment to continuous self- improvement.</li> </ul>
	A commitment to and evidence of successful strategies in managing personal



	resilience and wellbeing and promoting positive leadership practice, role modelling these behaviours for others.
Qualifications	<ul> <li>A relevant graduate Level qualification or equivalent and/or relevant compensating experience at a leadership level</li> <li>Evidence of continuous professional and leadership skill development.</li> </ul>